

APPENDIX 1. Sample assessment questions (to be elaborated during inception)

- 1. progress and results achieved in terms of ACT-A's objectives to accelerate the development and equitable distribution of COVID-19 tools to end the acute phase of the pandemic**
 - What have been the successes/challenges of ACT-A disaggregated across the value chain (R&D, Market shaping, Procurement and Delivery)?
 - Where has ACT-A encountered challenges/barriers, or fallen short of its aspirations?
 - What added value does ACT-A create for implementing countries?
 - Given the overarching objective of "equitable access," has the "end-to-end" approach that underpins ACT-A from R&D to delivery been effective in increasing access?
- 2. strengths and weaknesses of the ACT-A construct, operating model and ways of working in facilitating its objectives and achieving its results**
 - How has ACT-A helped make the "whole more than the sum of the parts"?
 - What are the strengths and weaknesses of the pillar model?
 - Has there been a co-ordination/consensus effect (e.g. developing and implementation of coordinated technical assistance)?
 - Is ACT-A's ambition to provide an end-to-end solution in each Pillar appropriate or should it narrow its scope to focus on efficient procurement and delivery of COVID tools in low- and lower middle-income countries?
 - Is ACT-A's communications approach to stakeholders (including industry, civil society, low- and lower middle-income governments, and donor governments) adequate or does it need to modify its approach? If so, what changes should be undertaken?
 - How has the composition of the ACT-A partnership affected the functioning of ACT-A?
 - What would have been the partners' approach if the ACT-A had not been established?
- 3. financing of ACT-A Pillars and agencies, including pledges, funding received and overall levels of expenditures, to achieve these objectives and results**
 - What has driven the effectiveness of resource mobilization for the partners' respective ACT-A work? Have the ACT-A coordination mechanisms helped partners to align efforts & mobilize resources?
 - How rapidly have the ACT-A partners been able to deploy pledged financing?
 - What was the impact of ACT-A resource mobilization efforts, including the fair share approach?
 - Assess the diversity of donors for ACT-A fund raising (e.g. sovereign vs private sector)
- 4. broader ecosystem in which ACT-A is operating and the degree to which this facilitated or hampered the achievement of its objectives**

- How has ACT-A helped signal goals and objectives that have helped build external relationships (e.g. with private sector) or support country planning?
- How has ACT-A contributed to shaping multilateral decision making, e.g. recommendations G7/G20 and other forums such as GPMB, etc?
- How has ACT-A interacted with and been affected by other multilateral mechanisms, such as Africa Vaccine Acquisition Task Team (AVATT) initiative?
- How has ACT-A's work been impacted by the global geopolitics? Has it hindered or helped fundraising and implementation?

5. recommendations to guide decision-making on the current functioning of ACT-A and its potential role beyond the 1st quarter of 2022

- What are the common challenges and how they be systematically addressed over the next 6 months?
 - What are the arguments for and against maintaining the ACT-A partnership beyond the first quarter of 2022? If ACT-A should continue beyond first quarter of 2022, does it need to modify its strategy and objectives?
 - Given scarce resources, should consideration be given to narrowing the end-to-end approach and focus the ACT-A model in 2022 on the elements would immediately increase access?
 - Are there specific actions to optimize current structures or ways of working to deliver on the goals of each Pillar to ensure the pandemic ends as soon as possible?
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