



Agreement of Work Performance (APW)

Terms of Reference:

Technical support for the Development of the National Health Strategic Plan 2022-2026 of Solomon Islands

This consultancy is requested by:

Unit:	Solomon Islands Country Office
Division:	Health Systems Support

1. Purpose of the Consultancy

The proposed consultancy will work as a Team leader to assist the Solomon Islands' Ministry of Health & Medical Services (MHMS) to develop the National Health Strategic Plan (NHSP) 2022-2026. As Leader of the external technical assistance (TA) Team the consultant will: conduct thorough analysis of the review report on the NHSP 2015- 2020 for clearly identifying recommendations to be considered while developing the new plan; identify stakeholders to be involved in the new planning process; design a road map for the planning process; guide the consultations, meetings, workshop and other activities required to develop the various sections of the NHSP; compile sections and draft the final version of the NHSP; and ensure that the new NHSP is aligned with the RDP and that it provides adequate and clear guidance for the MHMS Divisions while developing their annual operational plans (AOP).

2. Background

The current National Health Strategy of Solomon Islands has been in place since 2016 and would initially come to a closure by 31st December 2020. However, it has been extended for one more year to end on the 31st of December 2021. The strategic document serves as a guiding document to reform health service delivery and strengthen primary health care. The health system is in transition and the Solomon Islands' Government has embarked on an ambitious reform agenda focused on devolving health services to the provinces and integration of health services. The Solomon Islands National Health Strategic Plan for 2016–2021 has four key result areas: *improving service coverage; improving service quality; building strong partnerships; and setting the foundations for the future.*

The NHSP identified six priority interventions: immunization; family planning; water, sanitation and hygiene; supervised hospital or facility- based deliveries and neonatal care; malaria control; and tuberculosis control. The plan also identifies four underserved provinces (Malaita, Makira, Choiseul and Central Islands) and two priority population groups (people with disabilities and women exposed to violence and abuse). The NHSP is aligned to the National Development Strategy 2016-2035, and supports the achievement of the Sustainable Development Goals. The overarching goal is Universal Health Coverage (UHC) and the main driver to achieve this is the Role Delineation Policy (RDP). To inform the development of the next health strategy (2022-26) and learn from the lessons learned and supported by a team of international and national consultants, the MHMS

conducted a comprehensive review of the current NHSP to inform the development of the new plan. The review did not only evaluated the efficacy of the NHSP as a tool to provide overall guidance to health services provision but also studied the feasibility of NHSP and the factors that influenced its application at the national and provincial levels. However, MHMS and WHO seek technical support to:

- Analyse the current NHSP review report to provide baseline information for the New NHSP. This should also cover the review of the RDP and the MHMS AOP;
- Advise on the design and methodology for developing the new plan and provide an outline of all activities towards the submission of the final NHSP draft;
- Lead the team of national consultants/officers and guide the implementation of consultations, workshops and writing session activities;
- Outline a road map for all tasks including time frames;
- Design relevant tools and train the national team on their utilization;
- Revise and compile and revise various plan sections and submit a draft NHSP to the MHMS Executives, WHO for review and feedback.
- Oversee the development of a comprehensive and feasible M&E framework for the new NHSP.
- Highlight NHSP priority areas including the improvement of health facility infrastructure to allow the provision of services as included in the country's RDP and to accommodate the implementations of the digital health strategy NHSP currently under development;
- Incorporate feedback and submit the final draft of the NHSP; and
- Present progress or support the presentations given by the national team as necessary.

3. Planned timelines (subject to confirmation)

July – November 2021

4. Work to be performed

Method(s) to carry out the activity

- Analyse the review report on the NHSP 2015-2020 and review other relevant documents such as the RDP, Corporate Plans and AOP to provide baseline data for the NHSP 2022-2026;
- Develop a work plan for the Honiara team and provide orientation as necessary;
- Design forums for the development of the new NHSP along with needed tools and resource materials; and
- Get engaged in the activities through online connections.
- Coordinate/lead other international and national consultants

OUTPUTS

Output 1: Develop a preliminary plan based on the analysis of the NHSP 2015-2020 Review Report highlighting the main areas for change or additions proposed for the new plan.

- **Deliverable 1.1:** Inputs for a situational report demonstrating possible scenarios for the new NHSP and key areas for recommend change or amendments in comparison to the current NHSP.
- **Deliverable 1.2:** Inputs for preliminary plans to take the newly emerging COVID-19 concepts and requirements into consideration while developing the new NHSP.

Output 2: Lead and conduct group work, workshops and other activities to draft the NHSP 2022-2026.

- **Deliverable 2.1:** First draft of the NHSP 2022-2026 submitted with new sections on: 1) M & E framework; 2) Infrastructure investment plan; and 3) proposed amendments of both NHSP and RDP to ensure consistency and synergism.

Output 3: draft a final NHSP including sections or annexes on 1) M & E framework; 2) Infrastructure investment plan; and 3) recommended amendments to the RDP.

- **Deliverable 3.1:** a final report that includes separate sections on: 1) recommended monitoring and evaluation (M &E) plan to be included in the draft strategy; and 2) infrastructure investment plan.

5. Specific requirements

Candidate companies, consultancy firms and individuals should meet the following requirements:

- **Education required:** A degree from a recognized institution in public health, health systems, international health, health service management or relevant fields, and/or,
- **Work experience required:** At least fifteen years of experience in the public health sector in areas of planning, implementation and M& E of health programs at senior levels.
- Experience in advising on public policy or national strategy for Pacific countries would be an asset.
- **Language requirements:** Fluency in written and spoken English is essential.

6. Competencies

- Leadership and team supporting capacity;
- High analytical and reporting skills;
- Ability to communicate in credible and effective virtual and other ways ; and
- Ability to produce results.

7. Place of assignment

NA: the consultant will work online with the local team based in Honiara, Solomon Islands. If the travel arrangements can be done, traveling and the presence in the country would be required.

8. Timeline/Duration of assignment

The duration for the assignment is from July to November 2021, with 30 working days [TBC] (tentative schedule).

No.	Proposed activities	Due dates
1	Draft work plan submitted.	July 2021
2	First draft submitted	August 2021
3	Final report with annexes submitted	October/November 2021